## [Insert Your Organization Name] Board Matrix

This sample matrix can help boards and investors assess the level of experience each company director/nominee has in various areas, as well as in the areas of gender, sexual orientation and racial/ethnic diversity, age and tenure.

|   | Board of Directors |        |        |        |        |        |        |        |
|---|--------------------|--------|--------|--------|--------|--------|--------|--------|
|   | Name 1             | Name 2 | Name 3 | Name 4 | Name 5 | Name 6 | Name 7 | Name 8 |
| Skills & Experience   |                    |        |        |        |        |        |        |        |
| Board of Directors Experience   | Х                  |        |        | Х      |        |        |        |        |
| [Specific] Industry Experience  |                    | X      |        |        |        |        | Х      |        |
| CEO/Business Head   | Х                  | ()     |        | Х      |        |        |        |        |
| International   | Х                  |        |        |        |        | X      | х      |        |
| Human Capital Management/Compensation   |                    |        | X      |        |        |        | х      |        |
| Finance/Capital Allocation  |                    | Х      |        |        | X      |        | Х      |        |
| Financial literacy/Accounting (Audit Committee<br>Financial Expert or "ACFE") |                    |        | X      |        |        | X      |        |        |
| Government/Public Policy  | Х                  |        |        | Х      |        |        |        |        |
| Marketing/Sales   |                    |        | X      |        | Х      |        |        |        |
| Environmental Science/Policy/Regulation                                       |                    |        |        |        |        | X      |        |        |
| Academia/Education  |                    |        |        |        |        |        |        | 1      |
| Risk Management   |                    |        |        | X      |        |        |        |        |
| Corporate Governance  |                    | Х      |        |        |        |        |        | Х      |
| Technology/Systems  |                    | 1      |        |        | Х      |        |        | Х      |
| Business Ethics   |                    |        | X      |        |        | X      |        | X      |
| Real Estate   |                    | Х      |        |        | Х      |        |        | X      |
| [Custom 1]  |                    |        |        |        |        | -      |        |        |
| Demographic Background  |                    |        |        |        |        |        |        |        |
| Board Tenure  |                    |        |        |        |        |        |        |        |
| Years   | 15                 | 15     | 10     | 8      | 7      | 7      | 4      | 1      |
| Sexual Orientation (voluntary)  | 1922,000           |        |        |        |        |        |        |        |
| LGBTQ   | X                  |        |        |        |        |        |        |        |
| Gender  |                    |        |        |        |        |        |        |        |
| Male  |                    | X      | X      | X      | X      | X      |        | Х      |
| Female  | Х                  |        |        |        |        |        | X      |        |
| Non-Binary  | 12530-03           |        |        |        |        |        |        |        |
| Age   |                    | 1      |        |        |        |        |        |        |
| Years old   | 60                 | 63     | 65     | 62     | 60     | 67     | 55     | 47     |
| Race/Ethnicity  | -                  | -      | _      |        | _      | -      |        |        |
| African American/Black  | Х                  |        |        |        |        |        |        |        |
| Asian, Hawaiian, or Pacific Islander  | ana consta         |        |        |        |        |        |        |        |
| White/Caucasian   |                    | X      | X      | X      |        | X      | X      | Х      |
| Hispanic/Latino   |                    |        |        |        | Х      |        |        |        |
| Native American   |                    |        |        |        |        |        |        |        |
| Other   |                    |        |        |        |        |        |        |        |